

School of Management

Orhanlı

34956 Tuzla-Istanbul, Turkey

Phone: +90 216 483 96 57

Fax: +90 216 483 90 99

<http://som.sabanciuniv.edu/phd>

LETTER OF RECOMMENDATION
for the PhD Program Applicants

Applicant's:

--	--	--

(Last Name)

(First)

(Middle)

is applying for admission to the PhD Program at School of Management. Your candid assessment of the applicant will assist the Admissions Committee during the selection process. The most helpful recommendations are those that present a balanced view and give detailed descriptions of an applicant's abilities.

You may attach additional sheets if necessary. Please return all materials to the applicant in a sealed envelope. We thank you in advance for your considerable time and effort.

Recommender's:

Name:

--	--	--

(Last)

(First)

(Middle)

Position or Title:

--

Organization:

--

Address for Correspondence: Home Business

--

Telephone Number:

--	--

 E-mail:

--

(area code)

Recommender's signature:

--

Date:

--	--	--

(Day / Month / Year)

How long have you known the applicant?

--

In what capacity have you known the applicant? Please include the frequency and context of your interaction.

--

What do you consider the applicant's most outstanding capabilities and characteristics?

What do you consider the applicant's most noticeable weaknesses or developmental needs?

How well suited is the applicant to conducting independent and original research?

What will this individual doing in five to ten years in your opinion?

Please give us your appraisal of the applicant in terms of qualities listed below (check in the appropriate column). To what reference group (e.g., undergraduate students, graduate students) are you comparing the applicant?

	Outstanding Top 5%	Excellent Top 15%	Good Top 1/3	Average Middle 1/3	Below Average Bottom 1/3	Unable to judge
Native intellectual ability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Oral communication skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Written communication skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Imagination and probable creativity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential as a researcher	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Emotional maturity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Motivation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Works cooperatively with others	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential as a teacher	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to work without close guidance	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Please feel free to comment on your ratings, and provide the any additional information which you believe would be helpful in considering the applicant's admission to the Graduate Programs.